CitizenAudit.org

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2003

Open to Public Inspection

A For the 2003 calendar year, or tax year beginning and ending

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return
- ☐ Amended return
- ☐ Application pending

Please use IRS label or print or type See Specific Instructions

C Name of organization
THOMAS B. FORDHAM INSTITUTE

Number and street (or P O box if mail is not delivered to street address) 1627 K STREET, NW #600

Room/suite

City or town, state or country, and ZIP + 4 WASHINGTON, DC 20006

D Employer identification number 31-1816446

E Telephone number 202-223-5452

F Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) ▶

- **Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).**

G Website: ▶EDEXCELLENCE.NET/TBFINSTITUTE

J Organization type (check only one) ▶ ☒ 501(c) (3) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

K Check here ▶ ☐ if the organization's gross receipts are normally not more than $25,000 The organization need not file a return with the IRS, but if the organization received a Form 990 Package in the mail, it should file a return without financial data **Some states require a complete return.**

L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶ 1,041,839.

H and I are not applicable to section 527 organizations.

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) If "Yes," enter number of affiliates ▶

H(c) Are all affiliates included? N/A ☐ Yes ☐ No (If "No," attach a list)

H(d) Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No

I Group Exemption Number ▶

M Check ▶ ☐ if the organization is **not** required to attach Sch B (Form 990, 990-EZ, or 990-PF)

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances

Revenue	1	Contributions, gifts, grants, and similar amounts received			
	a	Direct public support	1a	764,580.	
	b	Indirect public support	1b		
	c	Government contributions (grants)	1c		
	d	**Total** (add lines 1a through 1c) (cash $ 764,580. noncash $)			1d 764,580.
	2	Program service revenue including government fees and contracts (from Part VII, line 93)			2 195,532.
	3	Membership dues and assessments			3
	4	Interest on savings and temporary cash investments			4 1,390.
	5	Dividends and interest from securities			5 80,337.
	6 a	Gross rents	6a		
	b	Less rental expenses	6b		
	c	Net rental income or (loss) (subtract line 6b from line 6a)			6c
	7	Other investment income (describe ▶)			7
	8 a	Gross amount from sales of assets other than inventory — (A) Securities	8a	(B) Other	
	b	Less cost or other basis and sales expenses	8b		
	c	Gain or (loss) (attach schedule)	8c		
	d	Net gain or (loss) (combine line 8c, columns (A) and (B))			8d
	9	Special events and activities (attach schedule) If any amount is from **gaming**, check here ▶ ☐			
	a	Gross revenue (not including $ of contributions reported on line 1a)	9a		
	b	Less direct expenses other than fundraising expenses	9b		
	c	Net income or (loss) from special events (subtract line 9b from line 9a)			9c
	10 a	Gross sales of inventory, less returns and allowances	10a		
	b	Less cost of goods sold	10b		
	c	Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)			10c
	11	Other revenue (from Part VII, line 103)			11
	12	**Total revenue** (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)			12 1,041,839.
Expenses	13	Program services (from line 44, column (B))			13 838,909.
	14	Management and general (from line 44, column (C))			14 63,891.
	15	Fundraising (from line 44, column (D))			15 11,540.
	16	Payments to affiliates (attach schedule)			16
	17	Total expenses (add lines 16 and 44, column (A))			17 914,340.
Net Assets	18	Excess or (deficit) for the year (subtract line 17 from line 12)			18 127,499.
	19	Net assets or fund balances at beginning of year (from line 73, column (A))			19 3,108,410.
	20	Other changes in net assets or fund balances (attach explanation) SEE STATEMENT 1			20 766,320.
	21	Net assets or fund balances at end of year (combine lines 18, 19, and 20)			21 4,002,229.

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Part II Statement of Functional Expenses All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22 Grants and allocations (attach schedule) cash $298,754. noncash $	22	298,754.	298,754.	STATEMENT 3	
23 Specific assistance to individuals (attach schedule)	23				
24 Benefits paid to or for members (attach schedule)	24				
25 Compensation of officers, directors, etc.	25	128,442.	104,103.	17,590.	6,749.
26 Other salaries and wages	26	8,582.	6,956.	1,175.	451.
27 Pension plan contributions	27	16,051.	13,010.	2,198.	843.
28 Other employee benefits	28	9,081.	7,360.	1,244.	477.
29 Payroll taxes	29	9,145.	7,412.	1,252.	481.
30 Professional fundraising fees	30				
31 Accounting fees	31	7,384.		7,384.	
32 Legal fees	32	18,298.	3,409.	14,889.	
33 Supplies	33	2,533.	2,089.	326.	118.
34 Telephone	34	4,036.	3,341.	510.	185.
35 Postage and shipping	35	9,642.	9,352.	213.	77.
36 Occupancy	36	18,919.	15,339.	2,628.	952.
37 Equipment rental and maintenance	37	2,400.	1,946.	333.	121.
38 Printing and publications	38	38,403.	38,193.	154.	56.
39 Travel	39	13,540.	12,886.	480.	174.
40 Conferences, conventions, and meetings	40	5,928.	5,680.	182.	66.
41 Interest	41				
42 Depreciation, depletion, etc (attach schedule)	42	1,131.		1,131.	
43 Other expenses not covered above (itemize)					
a	43a				
b	43b				
c	43c				
d	43d				
e SEE STATEMENT 2	43e	322,071.	309,079.	12,202.	790.
44 Total functional expenses (add lines 22 through 43) Organizations completing columns (B)-(D), carry these totals to lines 13-15	44	914,340.	838,909.	63,891.	11,540.

Joint Costs. Check ▶ ☐ if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ▶ ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs $ _____ , (ii) the amount allocated to Program services $ _____ ,

(iii) the amount allocated to Management and general $ _____ , and (iv) the amount allocated to Fundraising $ _____

Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? ▶

NATIONAL EDUCATION RESEARCH AND POLICY ANALYSIS.

All organizations must describe their exempt purpose achievements in a clear and concise manner State the number of clients served, publications issued, etc Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others)

Program Service Expenses (Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others)

a SEE ATTACHED SCHEDULE

(Grants and allocations $ 298,754.) 838,909.

b _____

(Grants and allocations $)

c _____

(Grants and allocations $)

d _____

(Grants and allocations $)

e Other program services (attach schedule) (Grants and allocations $)

f Total of Program Service Expenses (should equal line 44, column (B), Program services) ▶ 838,909.

Part IV Balance Sheets

Note: *Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.*			(A) Beginning of year		(B) End of year
Assets	45 Cash - non-interest-bearing		2,254.	45	3,353.
	46 Savings and temporary cash investments		155,139.	46	201,202.
	47 a Accounts receivable	47a			
	b Less allowance for doubtful accounts	47b		47c	
	48 a Pledges receivable	48a			
	b Less allowance for doubtful accounts	48b		48c	
	49 Grants receivable			49	
	50 Receivables from officers, directors, trustees, and key employees			50	
	51 a Other notes and loans receivable	51a			
	b Less allowance for doubtful accounts	51b		51c	
	52 Inventories for sale or use			52	
	53 Prepaid expenses and deferred charges			53	
	54 Investments - securities STMT 4 ▶ ☐ Cost ☒ FMV		2,951,017.	54	3,797,674.
	55 a Investments - land, buildings, and equipment basis	55a			
	b Less accumulated depreciation	55b		55c	
	56 Investments - other			56	
	57 a Land, buildings, and equipment basis	57a			
	b Less accumulated depreciation	57b		57c	
	58 Other assets (describe ▶)			58	
	59 **Total assets** (add lines 45 through 58) (must equal line 74)		3,108,410.	59	4,002,229.
Liabilities	60 Accounts payable and accrued expenses			60	
	61 Grants payable			61	
	62 Deferred revenue			62	
	63 Loans from officers, directors, trustees, and key employees			63	
	64 a Tax-exempt bond liabilities			64a	
	b Mortgages and other notes payable			64b	
	65 Other liabilities (describe ▶)			65	
	66 **Total liabilities** (add lines 60 through 65)		0.	66	0.
Net Assets or Fund Balances	**Organizations that follow SFAS 117, check here** ▶ ☐ and complete lines 67 through 69 and lines 73 and 74				
	67 Unrestricted			67	
	68 Temporarily restricted			68	
	69 Permanently restricted			69	
	Organizations that do not follow SFAS 117, check here ▶ ☒ and complete lines 70 through 74				
	70 Capital stock, trust principal, or current funds		3,582,237.	70	3,582,237.
	71 Paid-in or capital surplus, or land, building, and equipment fund		0.	71	0.
	72 Retained earnings, endowment, accumulated income, or other funds		<473,827.>	72	419,992.
	73 **Total net assets or fund balances** (add lines 67 through 69 or lines 70 through 72, column (A) **must** equal line 19, column (B) **must** equal line 21)		3,108,410.	73	4,002,229.
	74 **Total liabilities and net assets / fund balances** (add lines 66 and 73)		3,108,410.	74	4,002,229.

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization How the public perceives an organization in such cases may be determined by the information presented on its return Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return

a Total revenue, gains, and other support per audited financial statements ▶	a	1,974,079.
b Amounts included on line a but not on line 12, Form 990		
(1) Net unrealized gains on investments $ 766,320.		
(2) Donated services and use of facilities $		
(3) Recoveries of prior year grants $		
(4) Other (specify) STMT 5 $ 165,920.		
Add amounts on lines (1) through (4) ▶	b	932,240.
c Line a minus line b ▶	c	1,041,839.
d Amounts included on line 12, Form 990 but not on line a:		
(1) Investment expenses not included on line 6b, Form 990 $		
(2) Other (specify) $		
Add amounts on lines (1) and (2) ▶	d	0.
e Total revenue per line 12, Form 990 (line c plus line d) ▶	e	1,041,839.

Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

a Total expenses and losses per audited financial statements ▶	a	937,933.
b Amounts included on line a but not on line 17, Form 990		
(1) Donated services and use of facilities $		
(2) Prior year adjustments reported on line 20, Form 990 $		
(3) Losses reported on line 20, Form 990 $		
(4) Other (specify) STMT 6 $ 23,593.		
Add amounts on lines (1) through (4) ▶	b	23,593.
c Line a minus line b ▶	c	914,340.
d Amounts included on line 17, Form 990 but not on line a		
(1) Investment expenses not included on line 6b, Form 990 $		
(2) Other (specify) $		
Add amounts on lines (1) and (2) ▶	d	0.
e Total expenses per line 17, Form 990 (line c plus line d) ▶	e	914,340.

Part V List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation	(E) Expense account and other allowances
SEE ATTACHED SCHEDULE		128,442.	13,210.	3,143.

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than $100,000 from your organization and all related organizations, of which more than $10,000 was provided by the related organizations? If "Yes," attach schedule ▶ [X] Yes [ ] No STMT 7

Part VI Other Information

			Yes	No
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes	77		X
78 a	Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?	78a		X
b	If "Yes," has it filed a tax return on **Form 990-T** for this year? N/A	78b		
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79		X
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc , to any other exempt or nonexempt organization?	80a	X	
b	If "Yes," enter the name of the organization ▶ THOMAS B. FORDHAM FOUNDATION and check whether it is [X] exempt or [ ] nonexempt			
81 a	Enter direct or indirect political expenditures See line 81 instructions 81a 0.			
b	Did the organization file **Form 1120-POL** for this year?	81b		X
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a		X
b	If "Yes," you may indicate the value of these items here Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III) 82b N/A			
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions? N/A	83b		
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? N/A	84b		
85	*501(c)(4), (5), or (6) organizations.* a Were substantially all dues nondeductible by members? N/A	85a		
b	Did the organization make only in-house lobbying expenditures of $2,000 or less? N/A	85b		
	If "Yes" was answered to either 85a or 85b, **do not** complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year			
c	Dues, assessments, and similar amounts from members 85c N/A			
d	Section 162(e) lobbying and political expenditures 85d N/A			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/A			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A			
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year? N/A	85h		
86	*501(c)(7) organizations.* Enter a Initiation fees and capital contributions included on line 12 86a N/A			
b	Gross receipts, included on line 12, for public use of club facilities 86b N/A			
87	*501(c)(12) organizations.* Enter a Gross income from members or shareholders 87a N/A			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) 87b N/A			
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301 7701-3? If "Yes," complete Part IX	88		X
89 a	*501(c)(3) organizations.* Enter. Amount of tax imposed on the organization during the year under: section 4911 ▶ 0. ; section 4912 ▶ 0. ; section 4955 ▶ 0.			
b	*501(c)(3) and 501(c)(4) organizations.* Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b		X
c	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶ 0.			
d	Enter Amount of tax on line 89c, above, reimbursed by the organization ▶ 0.			
90 a	List the states with which a copy of this return is filed ▶ OHIO, DISTRICT OF COLUMBIA			
b	Number of employees employed in the pay period that includes March 12, 2003 90b 7			
91	The books are in care of ▶ FORDHAM INSTITUTE Telephone no ▶ 202-223-5452			
	Located at ▶ 1627 K STREET, NW #600 WASHINGTON, DC ZIP + 4 ▶ 20006			
92	*Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of* **Form 1041**- Check here ▶ [ ] and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 92 N/A			

Part VII Analysis of Income-Producing Activities (See page 33 of the instructions)

Note: Enter gross amounts unless otherwise indicated.	Unrelated business income (A) Business code	Unrelated business income (B) Amount	Excluded by section 512, 513, or 514 (C) Exclusion code	Excluded by section 512, 513, or 514 (D) Amount	(E) Related or exempt function income
93 Program service revenue					
a EDUCATION LEADERS COUNC		163,324.			
b BROAD FOUNDATION		32,208.			
c					
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments		1,390.			
96 Dividends and interest from securities		80,337.			
97 Net rental income or (loss) from real estate					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue					
a					
b					
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		277,259.		0.	0.
105 Total (add line 104, columns (B), (D), and (E))				▶	277,259.

Note: *Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.*

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See page 34 of the instructions)

Line No. ▼	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
	EACH ITEM OF INCOME IS RELATED TO THE ORGANIZATION'S PORTFOLIO WHICH IS ESSENTIAL TO FUNDING CHARITABLE ACTIVITIES.

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See page 34 of the instructions)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
	%			
N/A	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See page 34 of the instructions)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

Note: *If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).*

Please Sign Here — Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

▶ Signature of officer 18/12/04 Date ▶ Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ La Vaughn T. Davis, CPA Date 8-10-04 Check if self-employed ▶ ☐ Preparer's SSN or PTIN 430-94-6128

Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ LA VAUGHN T. DAVIS, P.A.
10018 COLESVILLE ROAD
SILVER SPRING, MD 20901

EIN ▶ 52-0962463

Phone no ▶ (301) 593-0303

323161 12-17-03

Form 990 (2003)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

2003

Name of the organization

THOMAS B. FORDHAM INSTITUTE

Employer identification number

31 1816446

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions List each one If there are none, enter "None ")

(a) Name and address of each employee paid more than $50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
NONE				
Total number of other employees paid over $50,000 ▶	0			

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions List each one (whether individuals or firms) If there are none, enter "None ")

(a) Name and address of each independent contractor paid more than $50,000	(b) Type of service	(c) Compensation
PORTER WRIGHT MORRIS & ARTHUR ONE SOUTH MAIN ST. DAYTON, OH 45402	LEGAL	18,298.
Total number of others receiving over $50,000 for professional services ▶	0	

Part III Statements About Activities (See page 2 of the instructions)

			Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ $ _____ $ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B)	1		X
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? *(If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)*			
a	Sale, exchange, or leasing of property?	2a		X
b	Lending of money or other extension of credit?	2b		X
c	Furnishing of goods, services, or facilities?	2c		X
d	Payment of compensation (or payment or reimbursement of expenses if more than $1,000)?	2d	X	
e	Transfer of any part of its income or assets?	2e		X
3 a	Do you make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments)	3a		X
b	Do you have a section 403(b) annuity plan for your employees?	3b		X
4	Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?	4		X

Part IV Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions)

The organization is not a private foundation because it is (Please check only **ONE** applicable box)

- 5 ☐ A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)
- 6 ☐ A school Section 170(b)(1)(A)(ii) (Also complete Part V)
- 7 ☐ A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)
- 8 ☐ A Federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)
- 9 ☐ A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) **Enter the hospital's name, city, and state** ▶ _____
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the **Support Schedule** in Part IV-A)
- 11a ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)
- 11b ☐ A community trust Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)
- 12 ☒ An organization that normally receives **(1) more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc , functions - subject to certain exceptions, and **(2) no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the **Support Schedule** in Part IV-A)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2) (See section 509(a)(3))

Provide the following information about the supported organizations (See page 5 of the instructions)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14 ☐ An organization organized and operated to test for public safety Section 509(a)(4) (See page 6 of the instructions)

Part IV-A **Support Schedule** (Complete only if you checked a box on line 10, 11, or 12.) **Use cash method of accounting.**
Note: *You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.*

Calendar year (or fiscal year beginning in) ▶	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants See line 28)	200,000.				200,000.
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc , purpose					
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income Attach a schedule Do not include gain or (loss) from sale of capital assets	102,843.		SEE STATEMENT 8		102,843.
23 Total of lines 15 through 22	302,843.	0.	0.	0.	302,843.
24 Line 23 minus line 17	302,843.				302,843.
25 Enter 1% of line 23	3,028.				

26 **Organizations described on lines 10 or 11:** a Enter 2% of amount in column (e), line 24 ▶	26a	N/A	
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1999 through 2002 exceeded the amount shown in line 26a. **Do not file this list with your return.** Enter the total of all these excess amounts ▶	26b	N/A	
c Total support for section 509(a)(1) test Enter line 24, column (e) ▶	26c	N/A	
d Add Amounts from column (e) for lines. 18 _____ 19 _____ 22 _____ 26b _____ ▶	26d	N/A	
e Public support (line 26c minus line 26d total) ▶	26e	N/A	
f **Public support percentage (line 26e (numerator) divided by line 26c (denominator))** ▶	26f	N/A	%

27 **Organizations described on line 12:** a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person " **Do not file this list with your return** Enter the sum of such amounts for each year
(2002) 0. (2001) 0. (2000) 0. (1999) 0.

b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the **larger** of **(1)** the amount on line 25 for the year or **(2)** $5,000 (Include in the list organizations described in lines 5 through 11, as well as individuals) **Do not file this list with your return.** After computing the difference between the amount received and the larger amount described in **(1)** or **(2)**, enter the sum of these differences (the excess amounts) for each year
(2002) 0. (2001) 0. (2000) 0. (1999) 0.

c Add Amounts from column (e) for lines 15 200,000. 16 _____ 17 _____ 20 _____ 21 _____ ▶	27c	200,000.	
d Add Line 27a total 0. and line 27b total 0. ▶	27d	0.	
e Public support (line 27c total minus line 27d total) ▶	27e	200,000.	
f Total support for section 509(a)(2) test Enter amount on line 23, column (e) ▶ 27f 302,843.			
g **Public support percentage (line 27e (numerator) divided by line 27f (denominator))** ▶	27g	66.0408%	
h **Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))** ▶	27h	.0000%	

28 **Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant **Do not file this list with your return.** Do not include these grants in line 15
NONE

Part V **Private School Questionnaire** (See page 7 of the instructions) N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

			Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31		
	If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)			
32	Does the organization maintain the following			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to			
a	Students' rights or privileges?	33a		
b	Admissions policies?	33b		
c	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e		
f	Use of facilities?	33f		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended?	34b		
	If you answered "Yes" to either 34a or b, please explain using an attached statement			
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions)

N/A

(To be completed ONLY by an eligible organization that filed Form 5768)

Check ▶ a ☐ if the organization belongs to an affiliated group Check ▶ b ☐ if you checked "a" and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred)		(a) Affiliated group totals	(b) To be completed for ALL electing organizations
		N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36		
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37		
38 Total lobbying expenditures (add lines 36 and 37)	38		
39 Other exempt purpose expenditures	39		
40 Total exempt purpose expenditures (add lines 38 and 39)	40		
41 Lobbying nontaxable amount Enter the amount from the following table -			
If the amount on line 40 is - **The lobbying nontaxable amount is -**			
Not over $500,000 — 20% of the amount on line 40			
Over $500,000 but not over $1,000,000 — $100,000 plus 15% of the excess over $500,000			
Over $1,000,000 but not over $1,500,000 — $175,000 plus 10% of the excess over $1,000,000	41		
Over $1,500,000 but not over $17,000,000 — $225,000 plus 5% of the excess over $1,500,000			
Over $17,000,000 — $1,000,000			
42 Grassroots nontaxable amount (enter 25% of line 41)	42		
43 Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36	43		
44 Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38	44		
Caution: *If there is an amount on either line 43 or line 44, you must file Form 4720.*			

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below See the instructions for lines 45 through 50 on page 11 of the instructions)

N/A

	Lobbying Expenditures During 4-Year Averaging Period				
Calendar year (or fiscal year beginning in) ▶	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	Yes	No	Amount
a Volunteers			
b Paid staff or management (Include compensation in expenses reported on lines c through h.)			
c Media advertisements			
d Mailings to members, legislators, or the public			
e Publications, or published or broadcast statements			
f Grants to other organizations for lobbying purposes			
g Direct contact with legislators, their staffs, government officials, or a legislative body			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means			
i Total lobbying expenditures (Add lines c through h.)			0.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

		Yes	No
a	Transfers from the reporting organization to a noncharitable exempt organization of		
	(i) Cash	51a(i)	X
	(ii) Other assets	a(ii)	X
b	Other transactions		
	(i) Sales or exchanges of assets with a noncharitable exempt organization	b(i)	X
	(ii) Purchases of assets from a noncharitable exempt organization	b(ii)	X
	(iii) Rental of facilities, equipment, or other assets	b(iii)	X
	(iv) Reimbursement arrangements	b(iv)	X
	(v) Loans or loan guarantees	b(v)	X
	(vi) Performance of services or membership or fundraising solicitations	b(vi)	X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	c	X

d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received N/A

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements

52 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ▶ ☐ Yes ☒ No

b If "Yes," complete the following schedule N/A

(a) Name of organization	(b) Type of organization	(c) Description of relationship

FORM 990 OTHER CHANGES IN NET ASSETS OR FUND BALANCES STATEMENT 1

DESCRIPTION	AMOUNT
UNREALIZED GAIN ON INVESTMENT	766,320.
TOTAL TO FORM 990, PART I, LINE 20	766,320.

FORM 990 OTHER EXPENSES STATEMENT 2

DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING
WEBSITE	10,010.	8,161.	1,336.	513.
BANK FEES	75.		75.	
BROKERAGE FEES	2,516.		2,516.	
LICENSES	350.		350.	
INSURANCE	7,201.		7,201.	
MISCELLANEOUS	2,270.	1,840.	311.	119.
TEMPS/INTERNS	9,927.	9,356.	413.	158.
CONTRACTS	289,722.	289,722.		
TOTAL TO FM 990, LN 43	322,071.	309,079.	12,202.	790.

FORM 990 CASH GRANTS AND ALLOCATIONS STATEMENT 3

CLASSIFICATION	DONEE'S NAME	DONEE'S ADDRESS	DONEE'S RELATIONSHIP	AMOUNT
	SEE ATTACHED SCHEDULE		NONE	298,754.
TOTAL INCLUDED ON FORM 990, PART II, LINE 22				298,754.

FORM 990 NON-GOVERNMENT SECURITIES STATEMENT 4

SECURITY DESCRIPTION	CORPORATE STOCKS	CORPORATE BONDS	OTHER PUBLICLY TRADED SECURITIES	OTHER SECURITIES	TOTAL NON-GOV'T SECURITIES
INSTITUTIONAL BROKERAGE SERVICES			3,797,674.		3,797,674.
TO 990, LN 54 COL B			3,797,674.		3,797,674.

FORM 990 OTHER REVENUE NOT INCLUDED ON FORM 990 STATEMENT 5

DESCRIPTION	AMOUNT
GRANTS RECEIVABLE	165,920.
TOTAL TO FORM 990, PART IV-A	165,920.

FORM 990 OTHER EXPENSES NOT INCLUDED ON FORM 990 STATEMENT 6

DESCRIPTION	AMOUNT
EXPENSES DUE TO FORDHAM FOUNDATION	23,593.
TOTAL TO FORM 990, PART IV-B	23,593.

FORM 990 PART V - OFFICER COMPENSATION FROM RELATED ORGANIZATIONS STATEMENT 7

OFFICER'S NAME	NAME OF RELATED ORGANIZATION	COMPEN-SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
SEE ATTACHED SCHEDULE	THOMAS B. FORDHAM FOUNDATION	150,000.	18,000.	914.

SCHEDULE A OTHER INCOME STATEMENT 8

DESCRIPTION	2002 AMOUNT	2001 AMOUNT	2000 AMOUNT	1999 AMOUNT
PROGRAM SERVICE ACTIVITY	83,400.	0.	0.	0.
FEES FROM GOVERNMENT AGENCIES	19,443.	0.	0.	0.
TOTAL TO SCHEDULE A, LINE 22	102,843.	0.	0.	0.

THOMAS B FORDHAM INSTITUTE
12-31-2003
PART V
LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

Name and Address	Title, and average hours per week devoted to position	Compensation	Contributions to Employee Benefits Plan	Expense Account (primarily travel reimbursements)
Chester E. Finn 23 Cedar Lane Moss Creek Plantation Hilton Head Island, SC 29926	Trustee 1 hr/week	$750.00	$0 00	$530 08
Chester E. Finn, Jr. Thomas B Fordham Foundation 1627 K Street NW, Suite 600 Washington, DC 20008	President and Trustee 10 hours/week	$49,999.98	$6,000.00	$304.62
Thomas A. Holton Porter, Wright, Morris & Arthur One South Main Street, Suite 1600 P.O. Box 1805 Dayton, OH 45402	Secretary-Treasurer and Trustee 1 hr/week	$750.00	$0 00	$654 09
Marci Kanstoroom 3811 Military Road Washington, DC 20015	Research Director 10 hours/week	$8,504.38	$2,270 53	$24.14
Michael W. Kelly 25 Central Park West Apartment 21Q New York, NY 10023	Trustee 1 hr/week	$500 00	$0 00	$269 48
Craig Kennedy 3503 Quebec Street NW Washington, DC 20016	Trustee 1 hr/week	$0.00	$0 00	$0 00
Bruno V. Manno Annie E Casey Foundation 701 St. Paul Street Baltimore, MD 21202	Trustee 1 hr/week	$750.00	$0.00	$197 52
Eric Osberg 803 Lombardy Court Silver Spring, MD 20901	COO/Finance Director 10 hours/week	$19,218 74	$2,306.25	$20 00
David Ponitz Sinclair Community College 444 W. Third Street Dayton, OH 45402	Trustee 1 hr/week	$750.00	$0.00	$86.18
Diane Ravitch 24 Garden Place Brooklyn, NY 11201	Trustee 6 hr/week	$15,250.00	$0.00	$137 38
Terence Ryan 2517 Fairmont Ave Oakwood, OH 45419	Program Director 10 hrs/week	$19,218 74	$2,306 25	$871 48
Justin Torres 2949 Hickory Street Alexandria, VA 22305	Research Director 10 hours/week	$12,749 99	$326 67	$47 74
	TOTAL	**$128,441.83**	**$13,209.69**	**$3,142.68**

THOMAS B. FORDHAM INSTITUTE
12-31-2003
COMPENSATION OF OFFICER
Q & A #75

Officer:

Chester E. Finn, Jr.

Related Organization:

Thomas B. Fordham Foundation
ID # 31-6032844

Compensation	$ 149,999.94
Contributions to Employee Benefit Plan	18,000.00
Expense Account	913.87

Amounts from Part V:

Thomas B. Fordham Institute
ID # 31-1816446

Compensation	$ 49,999.98
Contributions to Employee Benefit Plan	6,000.00
Expense Account	304.62

THOMAS B. FORDHAM INSTITUTE
12-31-03
GRANTS AND ALLOCATIONS
PART II

	Recipient - Name and Address	Purpose of Grant or Contribution	Amount
3/11/2003	CREDO - Hoover Institution Stanford University Standord, CA 94305	Gant to support the evaluation of the feasibility of a full-scale multi-state evaluation project examining program effectiveness of Following the Leaders	$27,700 00
2/26/2003	Lincoln City Career Tech High School P O Box 928 Newport, OR 97365	On-line survey respondent award for Charter School Authorizing project	$1,000 00
2/26/2003	Nerstrand Elementary School 205 Second St Nerstrand, MN 55051	On-line survey respondent award for Charter School Authorizing project	$1,000 00
6/26/2003	Ohio Foundation for School Choice 50 West Broad St Ste 3050 Columbus, OH 43215	Grant to support the start and development of the Ohio Charter School Sponsor Institute	$266,054 00
2/26/2003	Rochester Leadership Academy Charter School 82 St Paul St Rochester, NY 14604	On-line survey respondent award for Charter School Authorizing project	$1,000 00
2/26/2003	Roosevelt Edison Charter School 205 Bryon Dr Colorado Spnngs, CO 80910	On-line survey respondent award for Charter School Authorizing project	$1,000 00
2/26/2003	Waupun Alternative High School 801 E Lincoln St Waupun, WI 53963	On-line survey respondent award for Charter School Authorizing project	$1,000 00
	TOTAL		**$298,754.00**

THOMAS B. FORDHAM INSTITUTE
12-31-03
Part III
Statement of Program Service Accomplishments

Organization's primary exempt purpose: National education research and policy analysis.

A. **Supporting Ohio Charter Schools:** Conducted a research and analysis project examining the nature of funding for charter schools compared to that of public schools. Results of this project to be presented in 2004 with the publication of *School Finance in Dayton: A Comparison of the Revenues of the School District and Community Schools*. Supported the start and development of the Ohio Charter School Sponsor Institute, which is intended to be a central resource and training center for non-government organizations that plan to take over the current Ohio State Board of Education's role in charter school sponsorship. Program expenses include direct and indirect expenditures.

Grants and Allocations: *$266,054* *Program Service Expenses:* *$20,353*

B. **Research and Evaluate Social Studies Standards in the States:** Multiple research and policy analysis projects examining the history, development, and effectiveness of social studies standards and curriculum in the States. Activities in 2003 included the preparation and publication of *Effective State Standards for U.S. History: A 2003 Report Card*, and preparation for *A Consumer's Guide to High School History Textbooks* to be released in 2004. Program expenses include direct and indirect expenditures.

Grants and Allocations: *$0* *Program Service Expenses:* *$197,159*

C. **Evaluation of Following the Leaders:** Conducted initial evaluation of Following the Leaders program to determine feasibility of full-scale multi-state evaluation project examining program effectiveness of Following the Leaders. Program expenses include direct and indirect expenditures.

Grants and Allocations: *$27,700* *Program Service Expenses:* *$124,724*

D. **Research and Evaluate Charter School Authorizing in the States:** Evaluated state laws and practices related to charter school authorizing process. Surveyed schools, officials, and charter school authorizers and published the findings in *Charter School Authorizing: Are States Making the Grade?* Program expenses include direct and indirect expenditures.

Grants and Allocations: *$5,000* *Program Service Expenses:* *$136,497*

E. **Research and Evaluate the Current Shape of School Leadership in the States:** Evaluated state laws and practices related to principal and superintendent recruiting, hiring and training processes. Activities in 2003 included the preparation and publication of *Better Leaders for America's Schools: A Manifesto*. Program expenses include direct and indirect expenditures.

Grants and Allocations: *$0* *Program Service Expenses:* *$61,422*

Total of Program Service Expenses: ***$838,909***

Form **8868**
(December 2000)
Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

▶ File a separate application for each return.

OMB No. 1545-1709

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** and check this box ▶ [X]
- If you are filing for an **Additional (not automatic) 3-Month Extension, complete only Part II** (on page 2 of this form).

Note: Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Part I **Automatic 3-Month Extension of Time** - Only submit original (no copies needed)

Note: Form 990-T corporations *requesting an automatic 6-month extension - check this box and complete Part I only* ▶ [ ]

All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns. Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041.

Type or print	Name of Exempt Organization	Employer identification number
File by the due date for filing your return See instructions	THOMAS B. FORDHAM INSTITUTE	31-1816446
	Number, street, and room or suite no. If a P.O. box, see instructions. 1627 K STREET, NW #600	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20006	

Check type of return to be filed (file a separate application for each return):

[X] Form 990	[ ] Form 990-T (corporation)	[ ] Form 4720
[ ] Form 990-BL	[ ] Form 990-T (sec. 401(a) or 408(a) trust)	[ ] Form 5227
[ ] Form 990-EZ	[ ] Form 990-T (trust other than above)	[ ] Form 6069
[ ] Form 990-PF	[ ] Form 1041-A	[ ] Form 8870

- If the organization does **not** have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a **Group Return,** enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the **whole** group, check this box ▶ [ ]. If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension will cover.

1 I request an automatic 3-month (6-month, for **990-T corporation**) extension of time until AUGUST 16, 2004 .
to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ [X] calendar year 2003 or
▶ [ ] tax year beginning _____ , and ending _____ .

2 If this tax year is for less than 12 months, check reason: [ ] Initial return [ ] Final return [ ] Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions $ _____

b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit $ _____

c **Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions $ N/A

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ [signature] Title ▶ CPA Date ▶ 4-20-04